

9 March 1977

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MEMORANDUM FOR:

SUBJECT : Scheduling of Pre-Briefings in Support of
PRC, SCC and Presidential Matters

25X1

FROM :

1. Please schedule the following Pre-Briefs.

<u>Pre-Brief</u>	<u>Subject</u>	<u>Meeting (In Support of)</u>
1200, 11 March (A)	SCC-SALT	1400, 12 March
	PRC-Latin America	0930, 15 March
1400, 14 March (A)	Presidential Meeting	1130, 15 March
1530, 15 March (A)	Senate Sub-Comm. NFIP	1000, 16 March
	House Comm. CIA Budget	1400-1600, 16 March
	PRC-Nuc-Proliferation	1500, 16 March
0830, 16 March (EOB)	SCC, Special Activities	1530, 17 March
0900, 17 March (A)	Presidential Meeting	1130, 18 March
	PRC-Europe (PRM-9)	1500, 18 March
	SCC-MBFR	1600, 18 March
1000, 21 March (A)	Presidential Meeting	1130, 22 March

2. Unless advised otherwise, will hold above as valid.

Very respectfully,

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Next 1 Page(s) In Document Exempt

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MEMORANDUM FOR: Deputy Director of Central Intelligence
Deputy to the DCI for the Intelligence
Community
Director, Defense Intelligence Agency
Director, National Security Agency
Director, National Reconnaissance Office
Director of Intelligence and Research,
Department of State
Deputy to the Special Assistant for
National Security, Treasury Department
Assistant Director, Intelligence Division,
Federal Bureau of Investigation
Deputy Assistant Administrator for
National Security, ERDA
Director of Naval Intelligence
Assistant Chief of Staff for Intelligence,
Department of the Army
Assistant Chief of Staff, Intelligence,
Department of the Air Force

SUBJECT : Director of Central Intelligence Study
Memoranda

1. This memorandum establishes a series of memoranda which will be known as Director of Central Intelligence Study Memoranda. In each of these I will ask one or a combination of agencies in the National Intelligence structure to conduct a study of some area of our national intelligence operations. In all cases the objective of the study will be to:

a. Lay out the situation or problem as it presently exists indicating the factors which are most relevant to future decisions in that area.

b. Lay out the alternative actions to improve our performance in the area under question.

c. Discuss the pros and cons of each alternative. It may or may not also be appropriate to make a specific recommendation. In no case, however, is it desired to have only a single recommendation.

2. The study memoranda will be serially numbered and distributed to all addressees regardless of whether they are directly involved or not.

STANSFIELD TURNER
Admiral, U. S. Navy
Director of Central Intelligence

9 MAR 1977

MEMORANDUM FOR: Deputy Director of Central Intelligence
Deputy to the DCI for the Intelligence
Community
Director, Defense Intelligence Agency
Director, National Security Agency
Director, National Reconnaissance Office
Director of Intelligence and Research,
Department of State
Deputy to the Special Assistant for
National Security, Treasury Department
Assistant Director, Intelligence Division,
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Deputy Assistant Administrator for
National Security, ERDA
Director of Naval Intelligence
Assistant Chief of Staff for Intelligence,
Department of the Army
Assistant Chief of Staff, Intelligence,
Department of the Air Force

SUBJECT : DCI Study Memorandum #1; Review of
Procedures of Classification for
Security Purposes

1. Please undertake a study to see what changes to our current policies and regulations regarding classification for security purposes may be desirable. This study should cover, but should not be limited to, the following considerations:

a. Other ways to separate the dissemination of information received from highly sensitive collection systems from indicators as to what the system of collection was and its capabilities.

b. Should there be a positive effort to review periodically the corpus of intelligence on subjects of keen national interest to determine how much of that corpus is or could be downgraded to unclassified and made available to the public.

c. An analysis of existing codeword compartmentation that will specifically indicate whether the individuals cleared for various codeword materials

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are at the appropriate levels of government and whether individuals with a need to know within a specific category have been given all of the clearances necessary to have a complete picture within that category.

2. It is requested that the Deputy to the DCI for the Intelligence Community and the Director of Intelligence and Research, Department of State, conduct such a study and that it be completed by 10 April 1977.

STANSFIELD TURNER
Admiral, U.S. Navy
Director of Central Intelligence

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MEMORANDUM FOR: Deputy Director of Central Intelligence
Deputy to the DCI for the Intelligence
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Director, Defense Intelligence Agency
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Department of State
Deputy to the Special Assistant for
National Security, Treasury Department
Assistant Director, Intelligence Division,
Federal Bureau of Investigation
Deputy Assistant Administrator for
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Assistant Chief of Staff for Intelligence,
Department of the Army
Assistant Chief of Staff, Intelligence,
Department of the Air Force

SUBJECT : DCI Study Memorandum #2; Output Budgeting

1. At present it appears to me that our budgeting procedures are based largely on "inputs" - that is, the agencies that provide various kinds of inputs to our intelligence knowledge based on their specific capabilities or concerns. This is certainly appropriate for budgeting purposes. I would like, however, to consider looking at our budget in terms of "outputs" also. The objective would be to assist us in assessing whether our requirements and our resource allocation are in synchronization.

2. Looking at the Intelligence Community as a whole, please undertake a study to determine what our end products are or should be; to determine whether we can suballocate existing budget categories to those outputs; and to make any recommendations as to how we might better insure that resources are ultimately allocated in accordance with the priority of our national requirements for intelligence.

3. It is requested that the Deputy to the DCI for the Intelligence Community chair a committee composed of the Deputy Director of Central Intelligence and the Vice Director of the Defense Intelligence Agency to conduct such a study and that it be completed by 10 April 1977.

STANSFIELD TURNER
Admiral, U.S. Navy
Director of Central Intelligence

9 MAR 1977

MEMORANDUM FOR: Deputy Director of Central Intelligence
Deputy to the DCI for the Intelligence
Community
Director, Defense Intelligence Agency
Director, National Security Agency
Director, National Reconnaissance Office
Director of Intelligence and Research,
Department of State
Deputy to the Special Assistant for
National Security, Treasury Department
Assistant Director, Intelligence Division,
Federal Bureau of Investigation
Deputy Assistant Administrator for
National Security, ERDA
Director of Naval Intelligence
Assistant Chief of Staff for Intelligence,
Department of the Army
Assistant Chief of Staff, Intelligence,
Department of the Air Force

SUBJECT : DCI Study Memorandum #3; Definitions of
Tactical and National Intelligence

1. The advent of some of our newer intelligence collection systems has led to more and more overlap between what has been known as "tactical" and "national" intelligence collection systems. The preservation of the military commander's tactical control over tactical intelligence assets remains as important as ever yet it is becoming increasingly difficult, if not impossible, for the tactical commander to exercise such control. In addition, it is difficult at the national level to make budgetary and other decisions based on the traditional distinction between "tactical" and "national" intelligence.

2. Please conduct a study to determine if there are new ways to define tactical and national intelligence; to determine if there are operational and command procedures which have not yet been developed and which could serve to satisfy the different

needs of tactical commanders and national Command Authorities; and to make any other suggestions as to the best way to incorporate new collection systems which appear to have both tactical and national collection capability into our intelligence framework.

3. The Director of the National Security Agency and the Director of the National Reconnaissance Office are requested to co-chair a committee to conduct this study. The Deputy Director of Central Intelligence, the Deputy to the DCI for the Intelligence Community, and the Director of the Defense Intelligence Agency are requested to participate in the committee. The report should be provided by 15 April 1977.

STANSFIELD TURNER
Admiral, U.S. Navy
Director of Central Intelligence

9 MAR 1977

MEMORANDUM FOR: Deputy Director of Central Intelligence
Deputy to the DCI for the Intelligence
Community
Director, Defense Intelligence Agency
Director, National Security Agency
Director, National Reconnaissance Office
Director of Intelligence and Research,
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Department of the Air Force

SUBJECT : DCI Study Memorandum #4; Intelligence
Posture Statement

1. I would like to explore the desirability and feasibility of issuing an annual classified and unclassified intelligence posture statement. The objective would be to provide a common basis for the subsequent development of budgets and departmental posture statements. I recognize that intelligence is an ever changing matter and that such a document might become badly outdated before its successor is issued - this would have to be taken into account. On the other hand, on neither a classified nor an unclassified basis is such information brought together even annually today.

2. Please conduct a study to determine whether the President's and the Secretary of Defense's posture statements (and any others) do not already contain much of the information that would go into

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an intelligence posture statement; to assess whether the information that could be compiled and published in an unclassified statement would add substantially to the purpose of public debate on major national issues; to assess whether a series of "white papers" on specific issues of national interest might be a preferable way of disseminating classified and unclassified intelligence to the appropriate audiences; and to consider, if possible, overlap for duplication with existing publications such as the DIP.

3. The Deputy to the DCI for the Intelligence Community is requested to chair a committee with the other addressees participating in order to conduct this study. The report should be submitted by 1 May 1977.

STANSFIELD TURNER
Admiral, U.S. Navy
Director of Central Intelligence

9 MAR 1977

MEMORANDUM FOR: Mr. Anthony Lapham
General Counsel

FROM : Admiral Turner

What are the "Attorney General's guidelines?"

STANSFIELD TURNER

9 MAR 1977

MEMORANDUM FOR: Mr. George Cary
Legislative Counsel

FROM : Admiral Turner

Please give me your views on how we can establish day-by-day liaison with each of the Cabinet Officers departments in order to insure that we are fulfilling their intelligence needs.

STANSFIELD TURNER